





20th ANNUAL EDELMAN TRUST BAROMETER

Methodology

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Online survey in 28 markets

34,000+ respondents total

All fieldwork was conducted between October 19 and November 18, 2019

28-market global data margin of error: General population +/- 0.6% (N=32,200), informed public +/- 1.2% (N=6,200), mass population +/- 0.6% (26,000+), half-sample global general online population +/- 0.8% (N=16,100).

Market-specific data margin of error: General population +/- 2.9% (N=1,150), informed public +/- 6.9% (N = min 200, varies by market), China and U.S. +/- 4.4% (N=500), mass population +/- 3.0% to 3.6% (N =min 736, varies by market).

Gen Z MOE: 28-market = \pm 1.5% (N=4,310) Market-specific = \pm 5.3 to 10.5% (N=min 88, varies by market).

General Online Population

1,150 respondents per market

Ages **18+**

All slides show general online population data unless otherwise noted



Informed Public

500 respondents in U.S. and China; **200** in all other markets

Represents 17% of total global population

Must meet 4 criteria

- ► Ages **25-64**
- ► College-educated
- ► In top 25% of householdincome per age group in each market
- Report significant media consumption and engagement in public policy and business news



2020 Gen Z oversample

250 respondents age 18-24 per market



Mass Population

All population not including informed public

Represents **83%** of total global population

TRUST ESSENTIAL FOR FUTURE SUCCESS

20 years of Edelman research on trust

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- 2M+ respondents
- 400+ companies
- 80k employee reviews
- Interviews with 50+ business leaders
- 23M measures of trust
- Review of 150+ academic articles and 80+ models of trust
- Trust and stock price analysis for 80 companies

Trust matters to...

Consumers

Trusted companies have stronger consumer buyers and advocates

Employees

Trust drives workplace recommendations

Regulators

Trusted companies have greater license to operate

Investors

Trusted companies are more likely to receive institutional investment

Resilience against risk

Trusted companies are more resilient in the face of crisis

The market

Trusted companies' stock outperform their respective sectors

Media coverage

Trusted companies are more immune to the media cycle

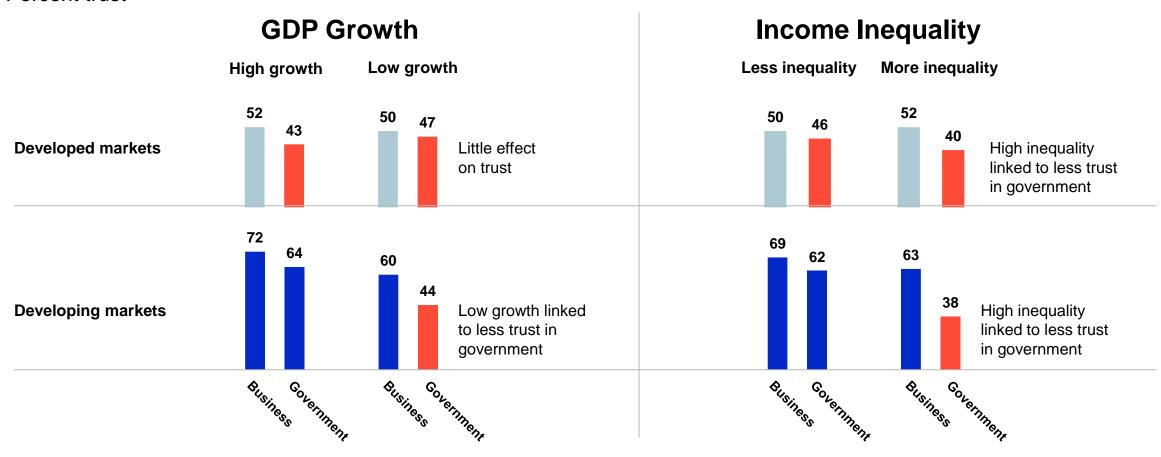
20 YEARS OF TRUST: TRUST IS CRITICAL TO FUTURE SUCCESS

2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Rising Influence of NGOs	Fall of the Celebrity CEO	Earned Media More Credible Than Advertising	U.S. Companies in Europe Suffer Trust Discount	Trust Shifts from "Authorities" to Peers	A "Person Like Me" Emerges as Credible Spokesperson	Business More Trusted Than Government and Media	Young People Have More Trust in Business	Trust in Business Plummets	Performance and Transparency Essential to Trust
2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Business Must Partner With Government to Regain Trust	Fall of Government	Crisis of Leadership	Business to Lead the Debate for Change	Trust is Essential to Innovation	Growing Inequality of Trust	Trust in Crisis	The Battle for Truth	Trust at Work	Trust: Competence and Ethics

INCOME INEQUALITY NOW AFFECTS TRUST MORE THAN ECONOMIC GROWTH



Percent trust



2020 Edelman Trust Barometer. TRU_INS. Below is a list of institutions. For each one, please indicate how much you trust that institution to do what is right. 9-point scale; top 4 box, trust. General online population, 23-mkt avg., by developed and developing markets. High-growth economies are those with a Q2 2019 GDP of 1.4% or higher. Developing market high-growth economies: China, Colombia, India, Indonesia, Kenya, Malaysia, UAE; low growth economies: Argentina, Brazil, Mexico, Russia, Saudi Arabia, S. Africa, Thailand. Developed market high-growth economies: Australia, Canada, France, Ireland, The Netherlands, Spain, U.S.; low-growth economies: Germany, Hong Kong, Japan, Italy, Singapore, S. Korea, U.K.



CONTINUED DISTRUST

Trust Index

Global Trust Index increases 1 pt., with increases in 16 of 26 markets measured

12 of 26 markets are distrusters, down 2 from 2019

2020 Edelman Trust Barometer. The Trust Index is the average percent trust in NGOs, business, government and media. TRU_INS. Below is a list of institutions. For each one, please indicate how much you trust that institution to do what is right. 9-point scale; top 4 box, trust. General population, 26-mkt avg.

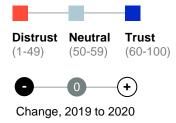


2019 General population

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2020 General population

53	Global 26	54	Global 26
79	China	82	China
73	Indonesia	79	India
72	India	73	Indonesia
71	UAE	65	UAE
70	Saudi Arabia	62	Mexico
62	Singapore	62	Singapore
59	Malaysia	61	Saudi Arabia
58	Mexico	60	Malaysia
56	Canada	57	The Netherlands
55	Hong Kong	53	Canada
54	The Netherlands	53	Colombia
52	Colombia	51	Brazil
49	U.S.	50	Hong Kong
48	Australia	50	S. Korea
46	Argentina	49	Argentina
46	Brazil	49	Italy
46	Italy	47	Australia
46	S. Korea	47	U.S.
45	S. Africa	46	Germany
44	France	45	France
44	Germany	45	Ireland
43	U.K.	45	Spain
42	Ireland	44	S. Africa
40	Spain	42	Japan
39	Japan	42	U.K.
29	Russia	30	Russia



Declines in	
Saudi Arabia	-9
UAE	-6
Hong Kong	-5
Canada	-3
U.S.	-2
Australia	-1
S. Africa	-1
U.K.	<u>-1</u>

TRUST INEQUALITY SETS NEW RECORDS

Trust Index

Mass population 14 points less trusting

23 markets with double-digit trust gaps

2020 Edelman Trust Barometer. The Trust Index is the average percent trust in NGOs, business, government and media. TRU_INS. Below is a list of institutions. For each one, please indicate how much you trust that institution to do what is right. 9-point scale; top 4 box, trust. Informed public and mass population, 28-mkt avg.

2020 Informed public 65 Global 28 90 China 87 India 82 Indonesia 80 Saudi Arabia 78 Thailand 75 UAE 71 Mexico 71 **Singapore** 68 Australia 68 Malaysia 67 Canada 67 The Netherlands 64 Germany 64 Italy 63 France 62 Colombia 60 Argentina 60 Brazil 60 Ireland 59 Spain 58 Kenya 57 U.K. 54 Hong Kong 53 Japan 53 U.S.

50

S. Korea

S. Africa

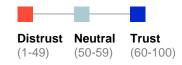
Russia

51	Global 28		14
77	China		13
74	India		13
70	Indonesia		12
64	UAE		11
62	Thailand		16
60	Singapore		11
59	Saudi Arabia	a	21
58	Malaysia		10
58	Mexico		13
57	The Netherla	ands	10
56	Kenya		2
52	Colombia		10
51	Canada		16
49	Brazil		11
49	Hong Kong		5
49	S. Korea		
48	Argentina		12
48	Italy		16
45	Australia		23
45	U.S.		8
44	Germany		20
44	S. Africa		5
43	Ireland		17
42	France		21
42	Japan		
42	Spain		17
39	U.K.		18
27	Russia		— 14

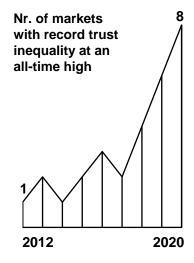
2020

Mass population

Trust gap



Record trust inequality

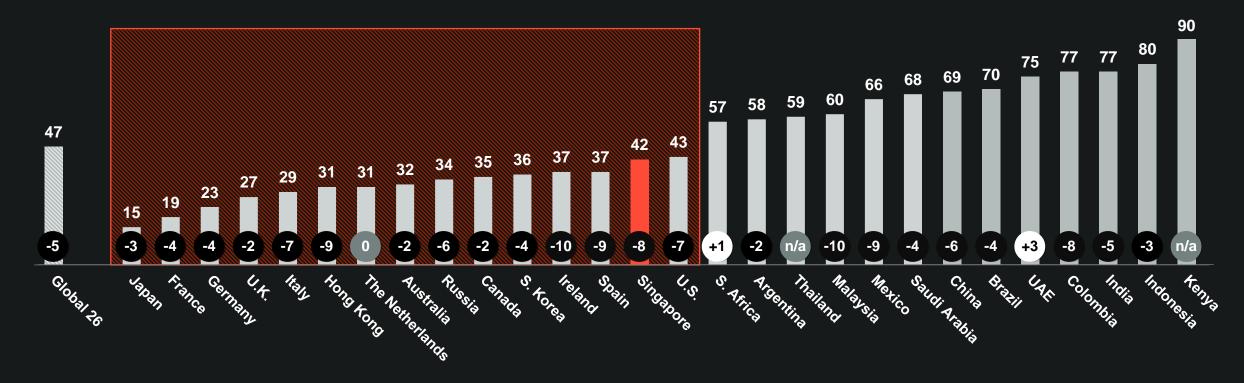


PESSIMISTIC ABOUT ECONOMIC PROSPECTS

Percent who believe they and their families will be better off in five years' time



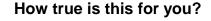
Majority pessimistic in 15 of 28 markets

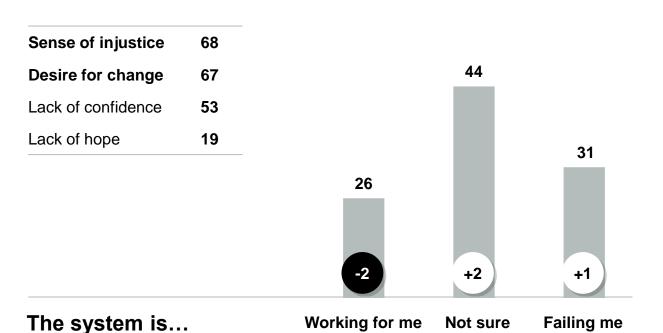


CAPITALISM UNDER FIRE

Percent in Singapore who agree







Capitalism as it exists today does more harm than good in the world

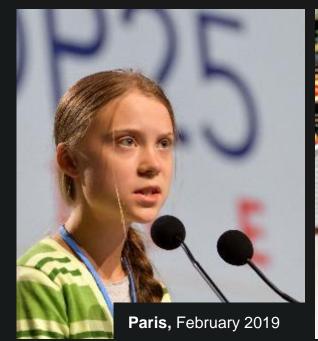
54%

2020 Edelman Trust Barometer. "System failing" measure. For full details on how the "system failing" measure was calculated, please refer to the Technical Appendix. POP_MDC. Below is a list of statements. For each one, please rate how true you believe that statement is. 9-point scale; top 4 box, true. General population, Singapore. Sense of injustice is an average of POP_MDC/1,2,3,8; Desire for change is POP_MDC/9; Lack of confidence is POP_MDC/10; Lack of hope is an average of POP_MDC/18,19,20 [reverse scored]. TMA_SIE_SHV. Please indicate how much you agree or disagree with the following statements. 9-point scale; top 4 box, agree. Question asked of half of the sample. General population, Singapore.



TAKING THE FUTURE INTO THEIR OWN HANDS

Climate Change



Students protest to draw attention to climate change

Automation



Unions protest a Géant automated supermarket

Income Inequality



McDonald's employees protest for higher wages

#MeToo



Nike employees protest company's treatment of women



MOST SINGAPORE **INSTITUTIONS SEEN AS ETHICAL** ETHICAL AND COMPETENT 35 (Competence score, net ethical score) Government **IGOs** Singapore Global Singapore Media. **Business** (-1, 10)(11, 9)LESS COMPETENT **4** - 50 50 ► COMPETENT Business Governmen -35



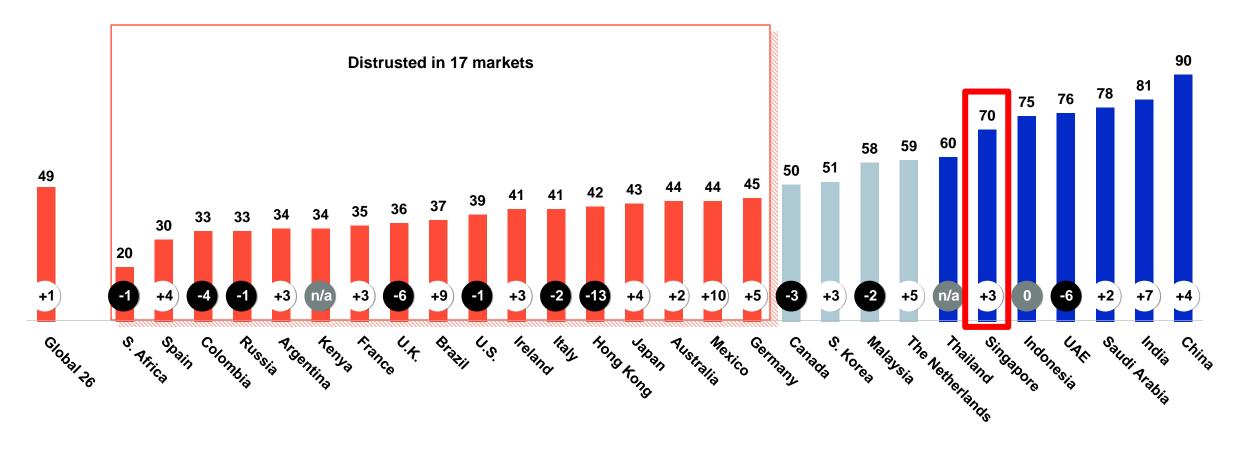


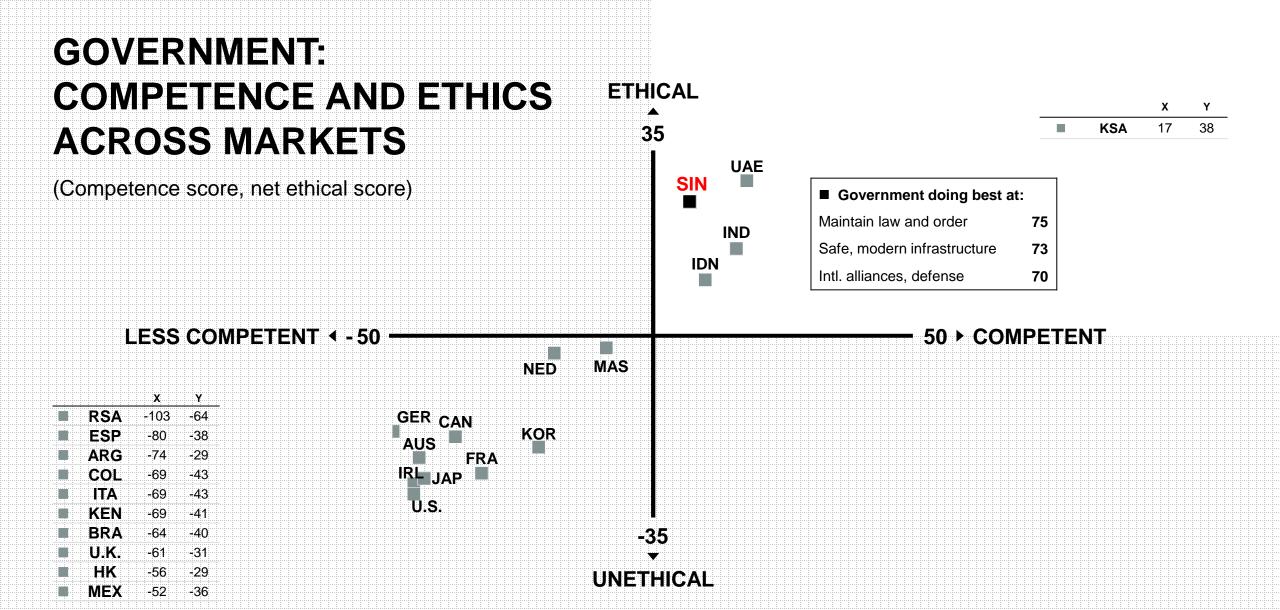
UNETHICAL

TRUST IN GOVERNMENT INCREASES IN 15 OF 26 MARKETS



Percent trust in government









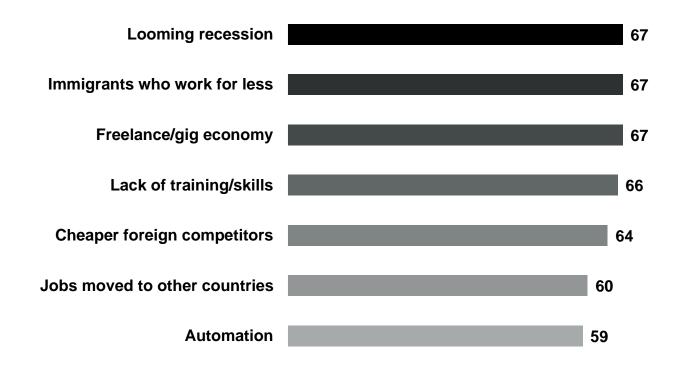
WORRY ABOUT THE FUTURE OF WORK

Percent of employees in Singapore who worry about job loss due to each issue

I worry about **losing my job**due to one or more of these causes

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88%



WORRY TECHNOLOGY IS OUT OF CONTROL

Percent in Singapore who agree

The pace of change in technology is **too fast**

I worry technology will make it impossible to know if **what people are seeing or hearing is real** Government does not understand emerging technologies enough to regulate them effectively

Trust in technology 2019-2020

Global 26

-4

Largest declines in:

France

-10

Canada, Italy, Russia, Singapore

-8

U.S.

-7

Australia

-6





31%

2020 Edelman Trust Barometer. CNG_POC. For the statements below, please think about the pace of development and change in society today and select the response that most accurately represents your opinion. 9-point scale; top 4 box, fast. Singapore. ATT_MED_AGR. Below is a list of statements. For each one, please rate how much you agree or disagree with that statement. 9-point scale; top 4 box, agree. Singapore. PER_GOV. How well do you feel the government is currently doing each of the following? 5-point scale; bottom 3 box, not doing well (data excludes DK responses). Singapore. TRU_IND. Please indicate how much you trust businesses in each of the following industries to do what is right. 9-point scale; top 4 box, trust. 26-mkt avg. All questions asked of half of the sample among the general population.



WORRY ABOUT QUALITY INFORMATION

Percent in Singapore who agree

The media I use are contaminated with untrustworthy information

I worry about false information or **fake** news being used as a weapon

+8 pts
Change,
2018 to 2020

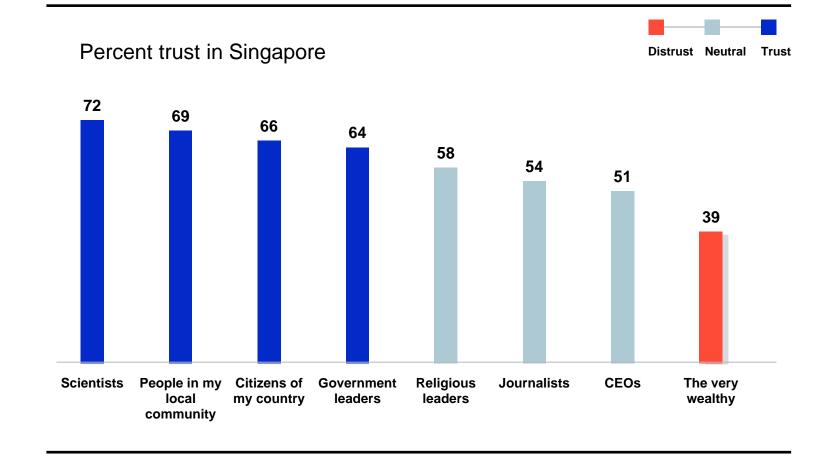
SCIENTISTS, PEERS MORE TRUSTED THAN SOCIETAL LEADERS

"

I do not have confidence that our current leaders will be able to successfully address our country's challenges

"

53%



PARTNERSHIP BETWEEN BUSINESS AND GOVERNMENT ESSENTIAL ON JOBS

Percent who say each institution is the one they trust most to address each challenge (global data in background)

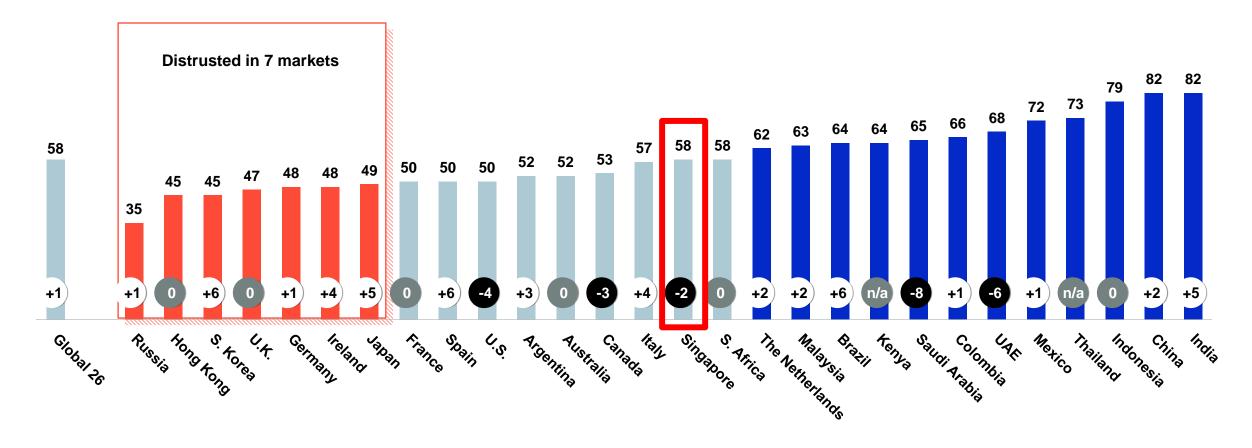


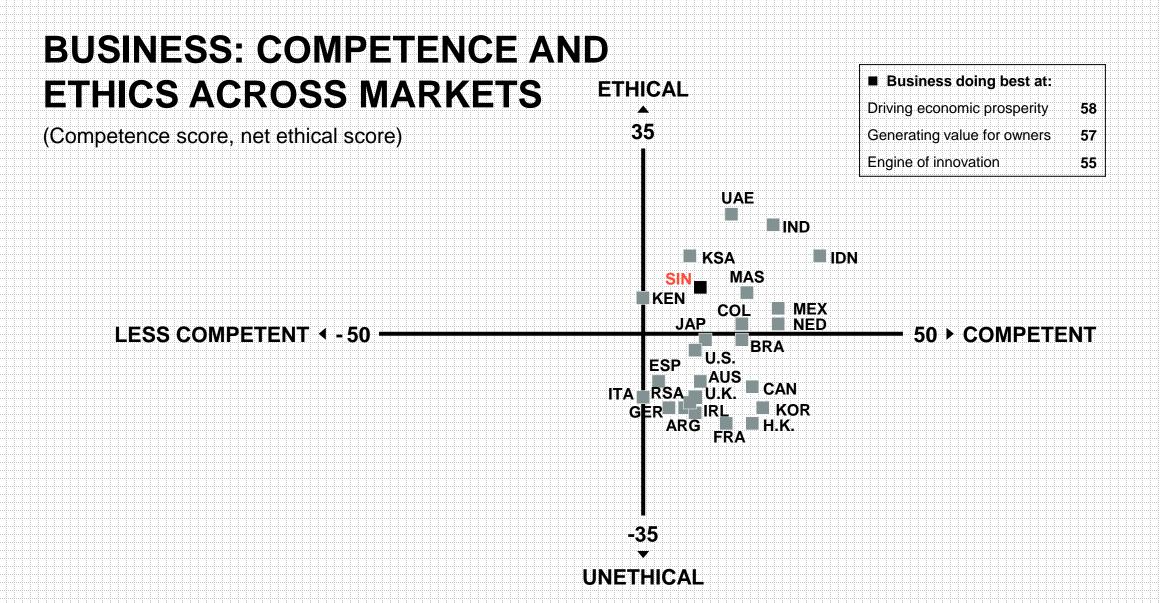


TRUST IN BUSINESS INCREASES IN 15 OF 26 MARKETS



Percent trust in business



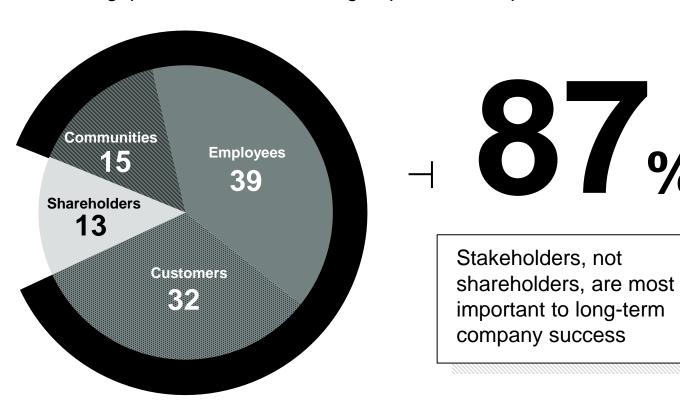


2020 Edelman Trust Barometer. The ethical scores are averages of nets based on [INSTITUTION]_PER_DIM_r1-r4. Question asked of half of the sample. The competence score is a net based on TRU_3D _[INSTITUTION] r1. Depending on the question it was either asked of the full of half the sample. General population, by market. PER_[INSTITUTION]. How well do you feel [institution] is currently doing each of the following? 5-point scale; top 2 box, doing well. Question asked of half of the sample. General population, Singapore. Data not collected in China, Russia and Thailand. For full details regarding how this data was calculated and plotted, please see the Technical Appendix."



SERVE THE INTERESTS OF ALL STAKEHOLDERS

Percent in Singapore who ranked each group as most important



Percent in Singapore who agree

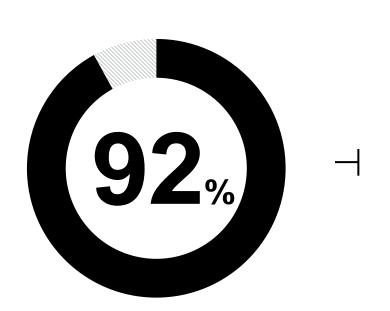
71%

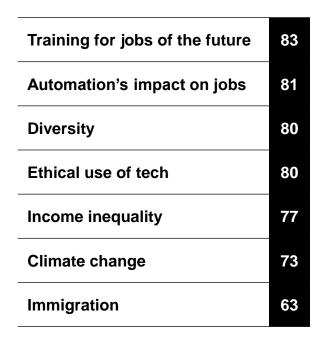
a company can take actions that both increase profits and improve conditions in communities where it operates

CEOS MUST LEAD

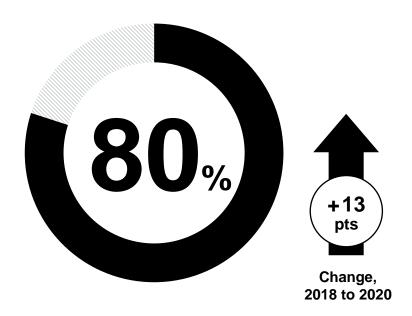
Percent in Singapore who agree

It is important that **my employer's CEO speak out** on one or more of these issues





CEOs should take the lead on change rather than waiting for government to impose it

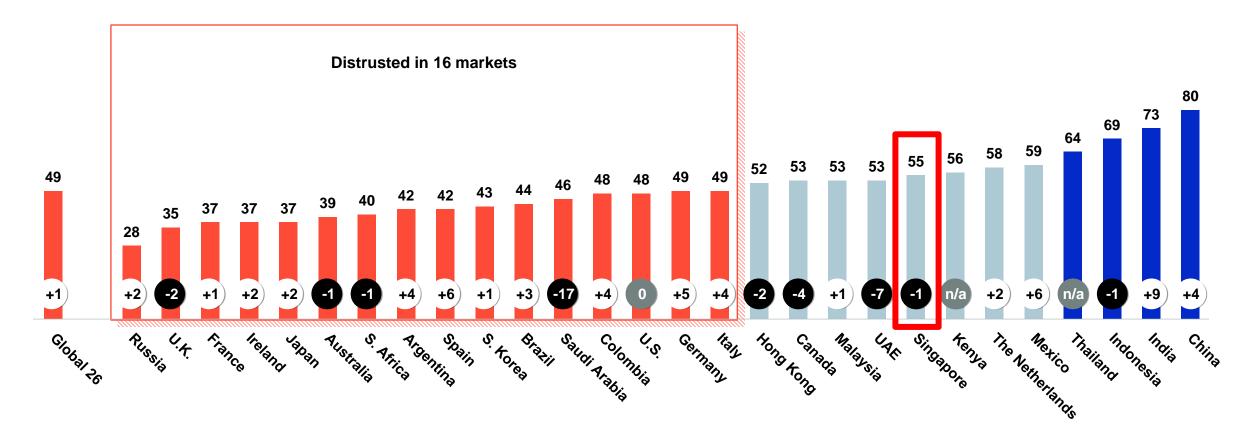


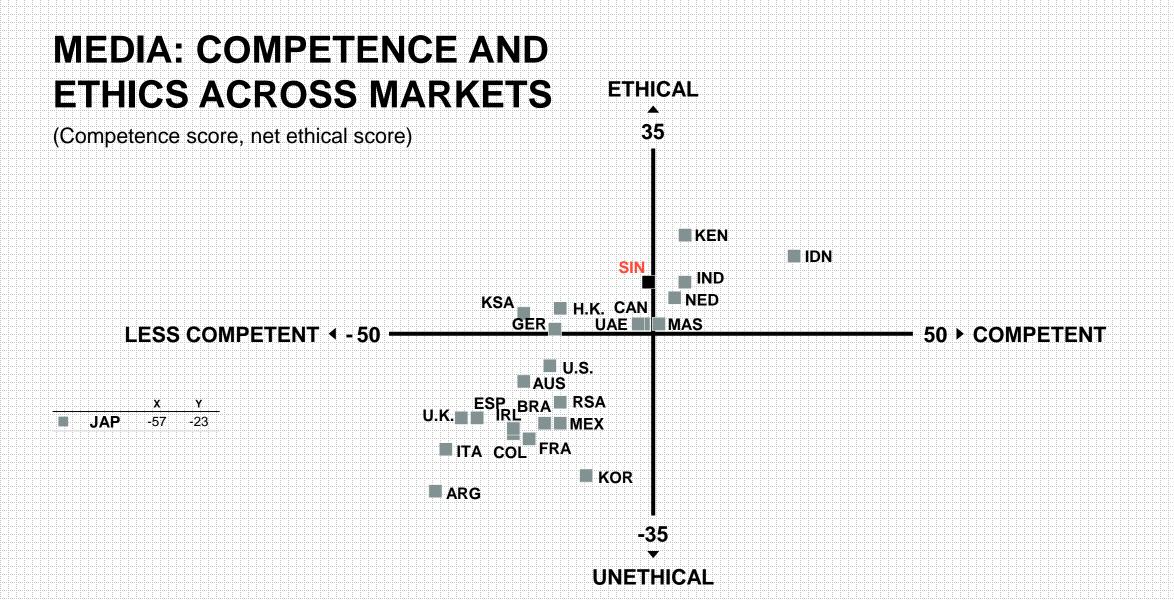


TRUST IN MEDIA RISES IN 16 OF 26 MARKETS BUT IS DOWN IN SINGAPORE



Percent trust in media

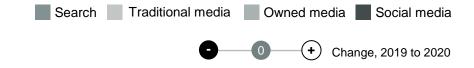


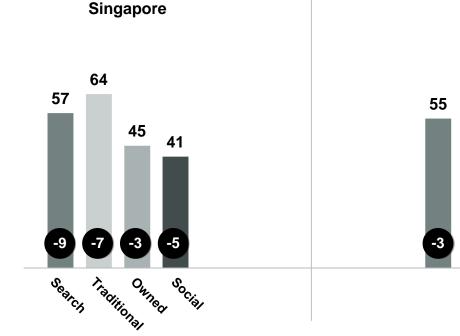


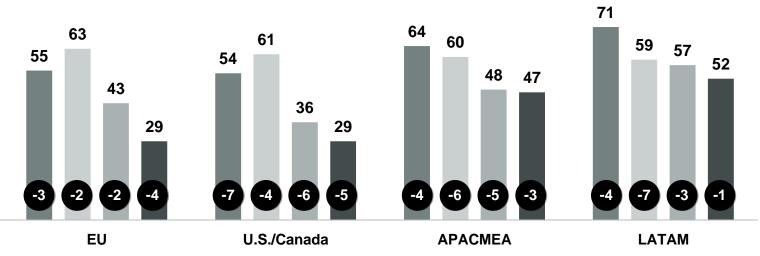


CHAMPION RELIABLE SOURCES

Percent who trust each source of news

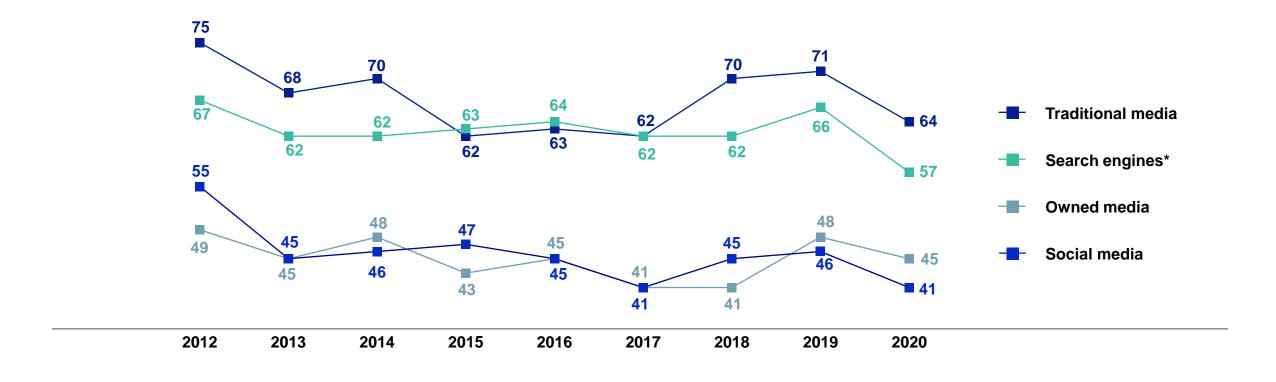






TRADITIONAL MEDIA AND SEARCH ENGINES MOST TRUSTED

Percent trust in each source for general news and information in Singapore



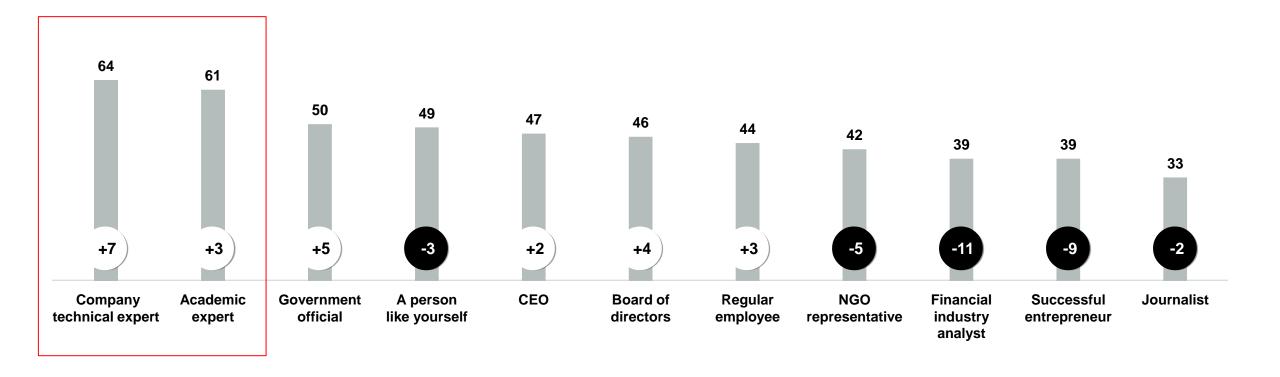




EXPERTS AND PEERS MOST CREDIBLE

Percent in Singapore who rate each source as very/extremely credible











ADDRESSING GREATEST FAILURES GETS EVERY INSTITUTION TO TRUST

Percent who think each institution is doing well/very well on the issue, and the potential trust gains associated with doing each well

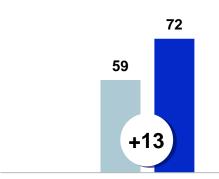


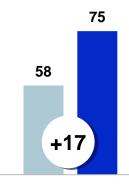
NGOs	
Transparency about funding	35
Expose corruption	35
Avoid becoming politicized	35
Partner with government	38
Partner with business	

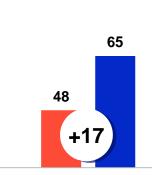
Business			
Partner with NGOs	33		
Jobs that pay a decent wage	35		
Partner with government			
Deal fairly with suppliers	40		
Contribute to communities	41		

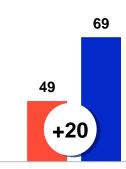
Government	
Reduce partisanship	26
Partner with NGOs	30
Community-level problems	31
Social services for the poor	34
Partner with business	34

Media	
Keep social media clean	34
Being objective	35
Information quality	38
Important vs sensationalized	38
Differentiate opinion and fact	39











2020 Edelman Trust Barometer. Regression analysis. PER_[INSTITUTION]. How well do you feel [institution] is currently doing each of the following? 5-point scale; top 2 box, doing well. Question asked of half of the sample. General population, 25-mkt avg. Data not collected in China, Russia and Thailand. TRU_INS. Below is a list of institutions. For each one, please indicate how much you trust that institution to do what is right. 9-point scale; top 4 box, trust. General population, 25-mkt avg (excluding CN, RU, and TH). For a full explanation of how this data was calculated, please see the Technical Appendix.



ADDRESS GREATEST FAILURES TO IMPROVE TRUST IN SINGAPORE

Percent in Singapore who think each institution is doing well/very well on the issue, showing five greatest areas for improvement

NGOs	
Expose corruption	38
Transparency about funding	40
Avoid becoming politicized	41
Set goals, give public updates	42
Global-level problems	42

Business	
Partner with NGOs	40
Jobs that pay a decent wage	43
Contribute to communities	43
Sustainable business practices	44
Invest in employee training	48

Government	
Reduce partisanship	51
Partner with NGOs	53
Protect civil and human rights	56
Social services for the poor	56
Community-level problems	57

Media	
Exposing corruption	43
Let people be heard	43
Being objective	46
Keep social media clean	46
Differentiate opinion and fact	47

BUILDING A CONFIDENT FUTURE: BUSINESS (HAS YET) TO LEAD IN PARALLEL

GOVERNMENT

- Labour force upskilling / reskilling
- · Data privacy and security
- War against fake news
- Reducing workplace prejudice and discrimination
- · Drive economic prosperity
- Communicate change
- Traditional and owned media optimized for search

BUSINESS





