



2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel

#### Methodology

Fieldwork conducted: May 1 – May 12, 2023

**14** 

13,802

1,000+/-

Countries

Respondents

Respondents per country\*\*

Brazil Mexico Canada

Saudi Arabia

China

South Africa

France

Germany

India

UK

South Korea

UAE

Japan

U.S.

#### Statistical significance







Significant change

Indicates a mathematically significant change in data that can be attributed to a profound change rather than chance.

All indicated year-over-year significant changes were determined using a t-test set at a 99% confidence level.



<sup>\*\*</sup>The sample size varies by country from 930 to 1,004.

<sup>14-</sup>market global data margin of error: General population +/- 1.1 percentage points (n=13,802)

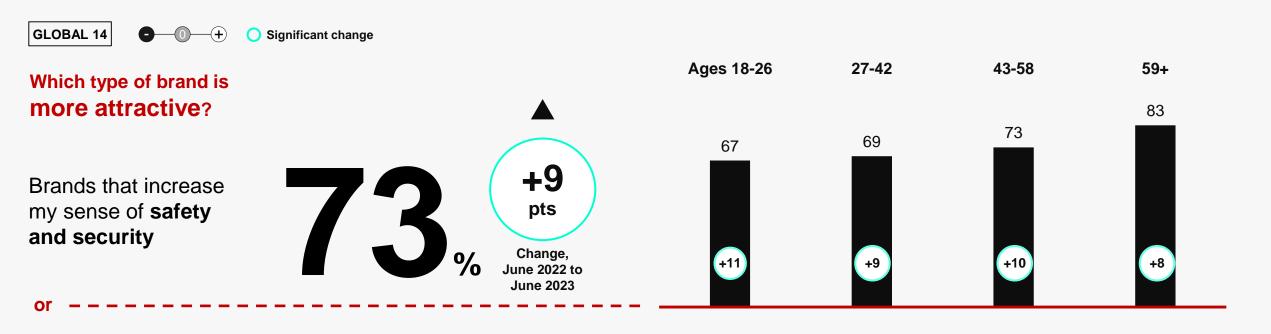




Consumer Vulnerability Changes the Business of Brands



#### We Place More Value on Brands That Address Our Vulnerabilities



Brands that spark my sense of adventure and thrill-seeking

27%



#### Since Last Year, We Are Putting Brands Under More Scrutiny

Percent who say

**GLOBAL 14** 

#### Given events of the past year,

I am now ...

**More** price conscious

Doing *more* research before I buy

Making *fewer* impulse purchases

68%

58%

58%



#### Since Last Year, We Are More Concerned About a Brand's Impact

Percent who say

**GLOBAL 14** 

Given events of the past year, I am now *more likely to consider* a product's ...

**Health impact** 

**Environmental impact** 

64% 55%



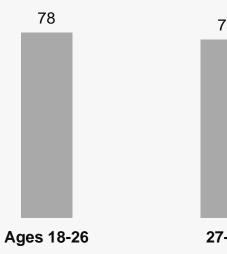
#### We Consider the Geopolitical Impact of Buying Foreign Brands

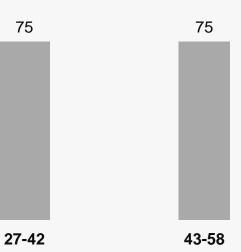
Percent who say

**GLOBAL 14** 

There are brands that I will not buy because of the countries in which they are headquartered

%









#### When Consumers Feel Vulnerable, the Need to Trust Brands Grows More Urgent

Percent who say

**GLOBAL 14** 



(+) Change, June 2022 to June 2023



Significant change



It is *more important* to trust the brands I buy or use today *than in the past* 

#### This is an **important consideration** when I buy a brand







## Gen Z Transforms How and Why We Buy

#### Gen Z Raises the Stakes for Brand Trust

Percent who say

**GLOBAL 14** 

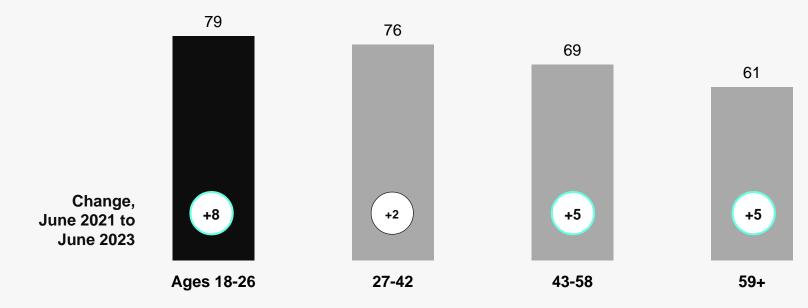




Significant change

It is *more important* to trust the brands I buy or use today *than in the past* 

Highest need for brand trust among **Gen Z** 



#### Gen Z Heightens Expectations for Brands to Show Their Values

Percent who say

**GLOBAL 14** 



+ Change, June 2022 to June 2023

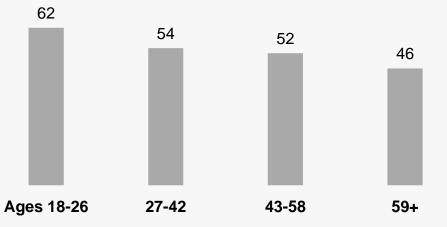


Significant change

Brands should make it easier to see their values when I am about to make a purchase

If a brand doesn't communicate its actions to address societal issues, I assume it is doing nothing or hiding something





2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel. Q17. Please indicate how much you agree or disagree with the following statements. 9-point scale; top 4 box, agree. Question asked of half of the sample. BRD\_SILENT. If a brand does not mention in its advertising or public communications the things it is doing to address issues like climate change, increasing diversity within its organization, equity and racial justice, or retraining workers who lose their jobs due to automation, which of the following are you most likely to assume is true? 3-point scale; codes 2-3, I assume the brand is doing nothing or has something to hide. Question asked of half of the sample. General population, 14-mkt avg., and by age. Year-over-year changes were tested for significance using a t-test set at the 99%+ confidence level.



#### Gen Z Transforms How Consumers Buy Products and Interact With Brands

Percent who say

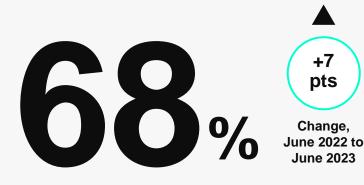
**GLOBAL 14** 

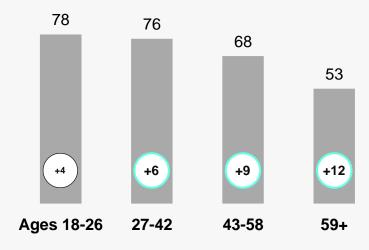


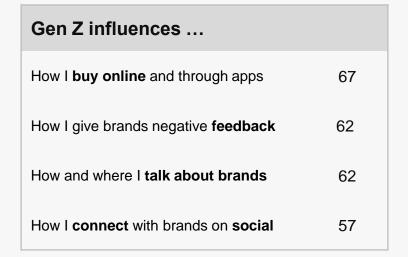


Significant change

#### Teenagers and college-aged people influence where and how I shop









#### Gen Z Transforms Consumer Expectations for How Brands Do Business

Percent who say

Teenagers and college-aged people influence my expectations for ...

	GLOBAL 14	Age 18-26	27-42	43-58	59+
A product's <b>environmental friendliness</b>	67	77	73	66	53
The <b>diversity</b> in a brand's <b>advertising</b>	62	75	72	60	43
Employee diversity	61	69	69	61	45

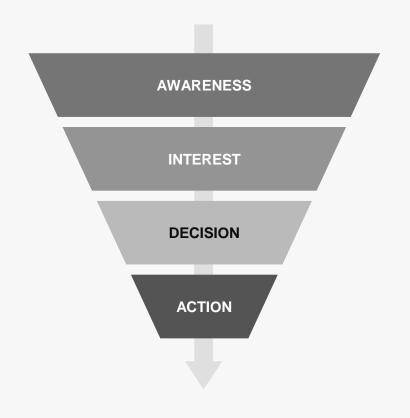




The Collapse of the Purchase Funnel



#### Today's Buying Relationship Is Too Dynamic for a Linear Funnel



#### The funnel is broken because ...

Purchase is no longer just the end point

Consumers don't behave in sequential stages

It does not account for an ongoing relationship

It is focused predominantly on transaction



## Purchase is Not the Endpoint: For Many, It's the Starting Point

Percent who say

**GLOBAL 14** 

I uncover things that attract me and make me loyal to a brand **after** my first purchase

I do most of my brand research after I buy (avg)

78%

50%

Among those who actively research important attributes of the brands they buy

2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel. ATT\_ARC. Think about the types of things that attract you to a brand and turn you into a loyal, long-term customer. Do you uncover or discover most of those things before you buy the brand for the first time, just after you buy it for the first time and begin using it, or do they tend to come to light slowly over time as you use and buy the brand repeatedly? 3-point scale; code 2, just after I buy it for the first time and start using it, and code 3, slowly over time after repeated purchase and use. Question asked of half of the sample. Data shown is a sum of codes 2 and 3. Data has been rebased to exclude those who selected "Don't know." ATTRACT\_RES[#]. Thinking about those things you just indicated were very or extremely important attributes of a brand or of a company that owns a brand, which of those who say at least one brand or product offering is very or extremely important to them (BRD\_ATTRACT[#] / 5-6). Data has been rebased to exclude those who do not actively research. Data shown is an average across 3 questions at which respondents indicated their research habits regarding the product/brand attributes they previously rated important. General population, 14-mkt avg.



#### It's Not a Series of Stages: Consumers Want Ongoing Engagement With Brands

Percent who say

**GLOBAL 14** 

I interact directly with brands, beyond using their products or service

79%

Consume brand content, participate in brand activities, connect on social media, share feedback

Becau (top 3 of	se it gives me opportunities to
1	Evaluate a brand beyond its product
2	Save money with discounts
3	Gather information and learn things

#### Brand Engagement Builds Trust in the Product and the Brand

Among those who directly interact with brands, percent who say

**GLOBAL 14** 

My brand interactions show me if I can trust the brand to be ...

#### Competent

performs to my expectations

#### **Ethical**

treats customers and employees fairly, attempts to do good in the world

## 60%

#### Relevant fits my lifestyle and identity

59%

70%

#### Trust Drives Growth: Consumers Reward Brands They Trust With Purchase, Loyalty, and Advocacy

Percent who say

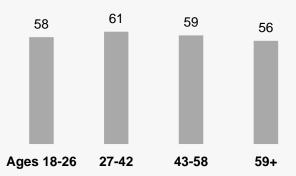
**GLOBAL 14** 

#### When I trust a brand, I am more likely to ...

#### Purchase (net)

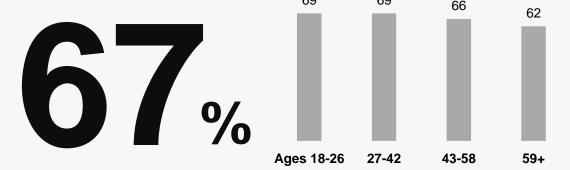
Buy new products the brand introduces Buy the brand even if it is not as cheap

59%



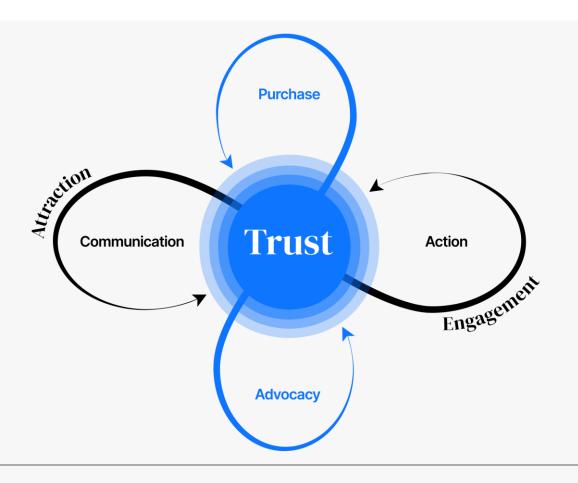
#### Stay loyal and advocate (net)

Stay loyal and/or stick with it despite a mistake Recommend it to others





## The New Growth Engine for Brands: The Trust Loop Fuels an Ongoing Consumer Relationship



- Purchase is not the end point; often, it's the starting point
- Ongoing engagement builds attraction, which leads to further engagement
- 3. Brand action, reinforced by communications, builds trust
- 4. Trust drives growth, leading to greater purchase, advocacy, and loyalty





# The New Paradigm for Building Brands

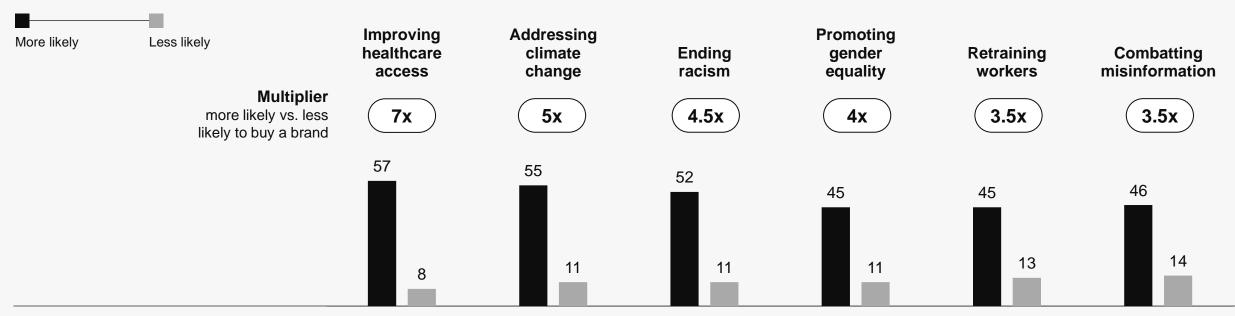


#### **Consumers More Likely to Buy Brands That Take Action**

Percent who say

**GLOBAL 14** 

### I am more or less likely to buy brands that commit to each issue





#### Even in a Polarized Culture, Bi-partisan Consensus for Brands to Act

Percent who say, in the U.S.

I am more or less likely to buy brands that commit to each issue

More likely to buy

Caution: more likely to buy than not, but weaker consensus

Less likely to buy

	Republicans	Democrats	Independents
Improving healthcare access			
Retraining workers			
Combatting misinformation			
Addressing climate change			
Ending racism			
Promoting gender equality			
Protecting LGBTQ+ rights		-	

Consensus for brands to take action on healthcare and retraining





#### Media, Brand Communications, and Personal Experience Top Sources for Building Awareness and Brand Trust

Percent who say

**GLOBAL 14** 

This is the **best source to learn** ...

	about a new brand or product	if the company does good in the world	if the product will perform well
1	Brand comms*	Media <sup>*</sup>	My own experience
2	Media <sup>*</sup>	Search	Customer reviews
3	Search	Brand comms*	Media <sup>*</sup>



#### **Both Expert and Everyday Voices Make Credible Brand Ambassadors**

Percent who say

**GLOBAL 14**  Significant change This person would be credible as a brand spokesperson or ambassador Scientist/ Person like **Brand** (top 4 of 10) academic expert myself technical expert Regular employee 64 61 53 48 Change, June 2022 to +5 +6 **June 2023** 



#### When Brands Lack Relevance or Authenticity, Consumers Disengage

Percent who say

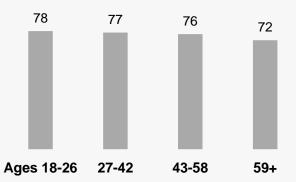
**GLOBAL 14** 

A brand's attempt to engage with me often goes wrong because they ...

#### Lack relevance (net)

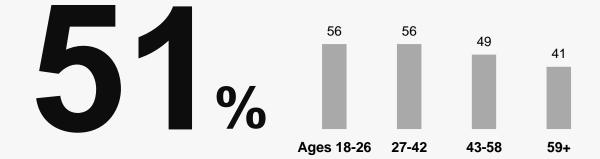
Their interactions are unwanted, exploitative, intrusive, exclusive

76%



#### Lack authenticity (net)

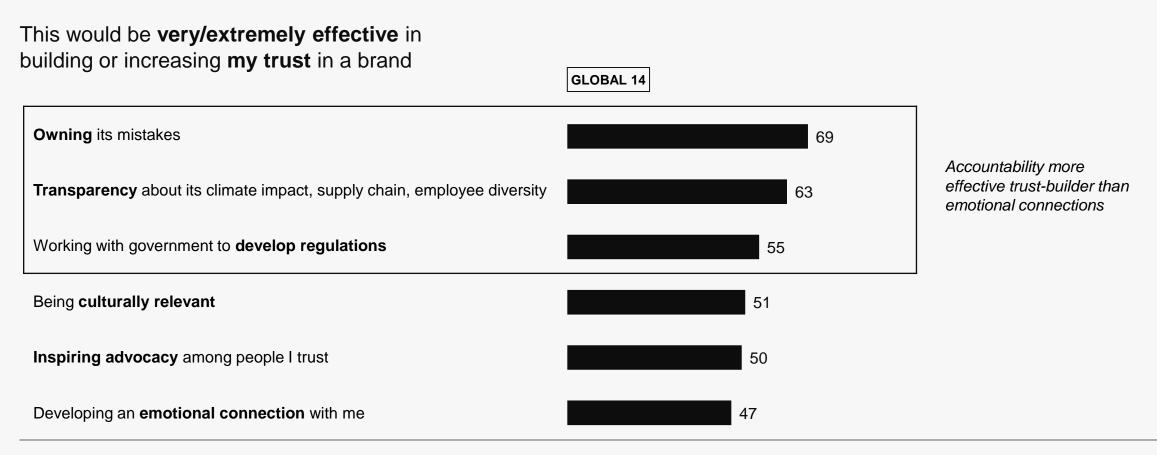
Their interactions are uninteresting, inauthentic, out of touch





#### To Earn Trust With Vulnerable Consumers, Brands Must Show They Will Hold Themselves Accountable

Percent who say





## 2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel

1

## Move beyond the funnel

Today's consumers want an ongoing relationship with brands, and most consideration happens after the purchase. Build your brand and measurement strategy around the Trust Loop.

2

#### Work with Z

Gen Z is changing the face of global commerce. They are pragmatic and highly influential. Even if they're not your target, work with them to unlock consumer action at scale.

3

## Make trust your growth engine

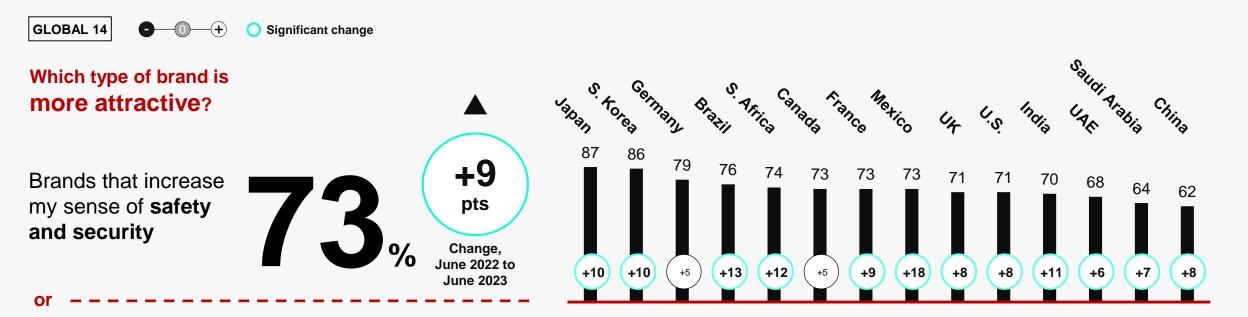
With trust, brand action fuels consumer action – buying, advocacy and loyalty. Through a reciprocal relationship that builds trust, you can unlock growth.



## Appendix: Supplemental Data



#### We Place More Value on Brands That Address Our Vulnerabilities Country Findings



Brands that spark my sense of adventure and thrill-seeking

27%



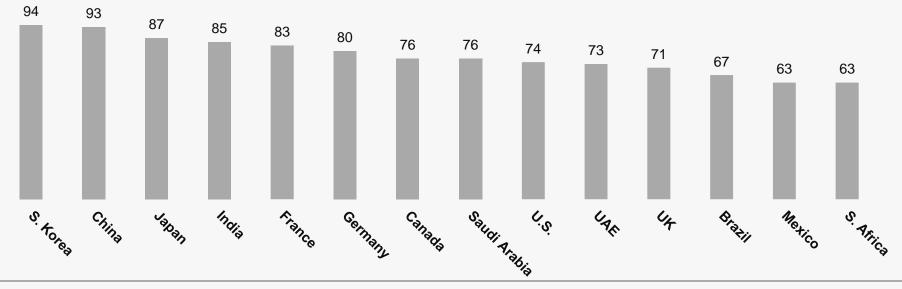
## We Consider the Geopolitical Impact of Buying Foreign Brands Country Findings

Percent who say

**GLOBAL 14** 

There are brands that I will not buy because of the countries in which they are headquartered

**7** %





## When Consumers Feel Vulnerable, the Need to Trust Brands Grows More Urgent Country Findings

Percent who say

GLOBAL 14 Change, June 2022 to June 2023 Significant change

This is an <b>important</b> consideration when I buy a brand		Global 14	:: !	Drazii	9	Callada		e Culta		rrance		Germany	<u></u>	<u> </u>	<u>.</u>	Japan		Mexico	Saudi	Arabia	S S S S S S S S S S S S S S S S S S S	o. Allica		S. Korea	Щ	1	=	ż	<b>u</b> =	; ;
	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-	%	+/-
It offers good value for the money	91	4	92	2	92	2	90	5	93	5	87	5	90	3	92	10	93	3	88	2	92	1	87	1	88	1	91	1	93	6
It offers the best quality	89	2	93	2	90	1	91	5	89	2	84	2	90	1	82	3	93	3	88	4	90	0	85	-1	90	1	88	0	91	4
I trust it	88	4	88	1	89	3	91	7	86	1	82	4	89	3	92	8	86	1	85	0	87	1	85	3	89	1	88	3	90	7
It is convenient to find, buy and use	84	2	84	4	84	4	87	4	83	2	75	0	84	-1	88	9	86	2	84	-1	84	-1	84	2	86	2	84	0	86	3

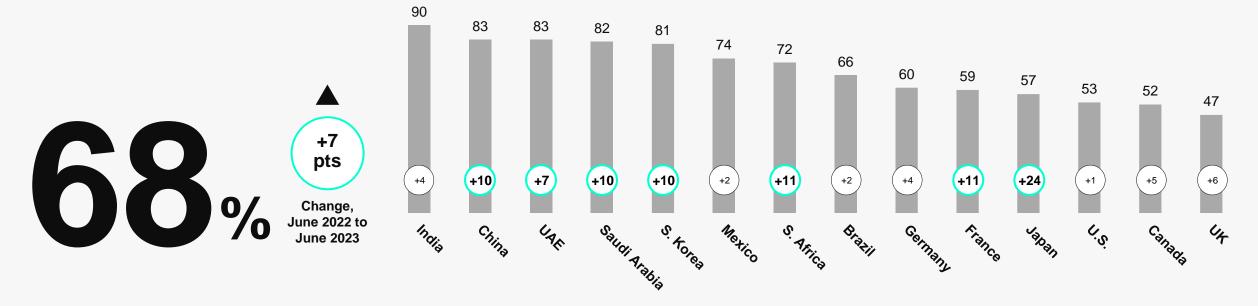


## Gen Z Transforms How Consumers Buy Products and Interact With Brands Country Findings

Percent who say



Teenagers and college-aged people influence where and how I shop





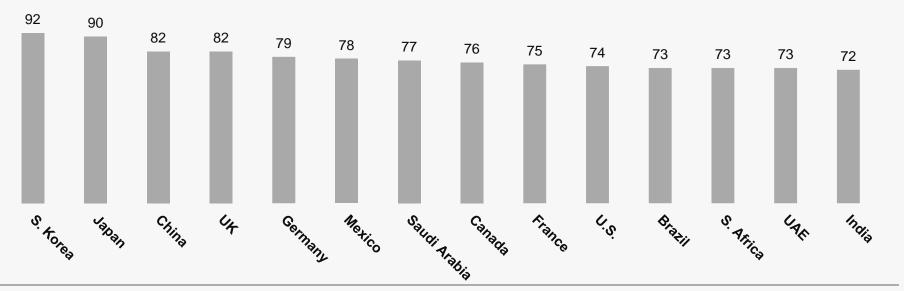
## Purchase is Not the Endpoint: For Many, It's the Starting Point Country Findings

Percent who say

**GLOBAL 14** 

I uncover things that attract me and make me loyal to a brand *after* my first purchase

**78**%



**2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel.** ATT\_ARC. Think about the types of things that attract you to a brand and turn you into a loyal, long-term customer. Do you uncover or discover most of those things before you buy the brand for the first time, just after you buy it for the first time and begin using it, or do they tend to come to light slowly over time as you use and buy the brand repeatedly? 3-point scale; code 2, just after I buy it for the first time and start using it, and code 3, slowly over time after repeated purchase and use. Question asked of half of the sample. General population, 14-mkt avg. Data shown is a net of codes 2 and 3. Data has been rebased to exclude those who selected "Don't know."



## Even in a Polarized Culture, Bi-partisan Consensus for Brands to Act Full Data Table

Percent who say, in the U.S.

I am more or less likely to buy brands that commit to each issue

	R	epublicar	ıs	I	Democrat	S	Independents						
	More	Less	Multiplier	More	Less	Multiplier	More	Less	Multiplier				
Improving healthcare access	38	10	3.8	68	6	11.3	50	10	5.0				
Retraining workers	42	16	2.6	54	8	6.8	42	8	5.3				
Combatting misinformation	31	22	1.4	57	7	8.1	44	5	8.8				
Addressing climate change	26	18	1.4	67	10	6.7	46	13	3.5				
Ending racism	29	23	1.3	66	7	9.4	42	16	2.6				
Promoting gender equality	20	22	0.9	60	7	8.6	36	9	4.0				
Protecting LGBTQ+ rights	11	41	0.3	49	9	5.4	26	21	1.2				







### To Earn Trust With Vulnerable Consumers, Brands Must Show They Will Hold Themselves Accountable Country Findings

Percent who say

**GLOBAL 14** 

This would be <b>very/extremely effective</b> in building or increasing <b>my trust</b> in a brand	Global 14	Brazil	Canada	China	France	Germany	India	Japan	Mexico	Saudi Arabia	S. Africa	S. Korea	UAE	U.K.	U.S.
Owning its mistakes	69	79	70	65	61	66	76	65	68	72	79	65	71	58	65
Transparency about its climate impact, supply chain, employee diversity	63	74	61	60	59	61	74	48	68	65	72	64	67	54	56
Working with government to develop regulations	55	59	53	63	47	48	72	38	57	65	62	45	63	46	50
Being culturally relevant	51	64	40	64	42	35	71	38	54	68	53	52	62	33	39
Inspiring advocacy among people I trust	50	60	41	62	41	39	71	32	56	58	60	48	62	37	40
Developing an emotional connection with me	47	55	38	60	37	36	65	26	54	58	57	46	60	30	39



# Appendix: Technical Details



2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel

### Sample Size, Quotas and Margin of Error

Market	Weighed Sample Size <sup>1</sup>	Unweighted Sample Size	Margin of Error – Total Sample <sup>2</sup>	Margin of Error – Half Sample <sup>2</sup>	Quotas Set On	
Global 14	14,000	13,802	+/- 1.1 percentage points total sample	+/- 1.6 percentage points half sample	Quotas set at the market level	
Brazil	1,000	990				
Canada	1,000	1,001				
China <sup>3</sup>	1,000	995			Age Conder Region <sup>4</sup>	
France	1,000	1,000	+/- 4.1 pct pts. total sample	+/- 5.8 pct pts. half sample		
Germany	1,000	1,001				
India	1,000	996				
Japan	1,000	1,001				
Mexico	1,000	957		+/- 5.9 pct pts. half sample	Age, Gender, Region <sup>4</sup>	
Saudi Arabia	1,000	930	+/- 4.2 pct pts. total sample	+/- 6.0 pct pts. half sample		
S. Africa	1,000	1,004	1/ 4.4 not nto total comple	./ 5.0 mat mts. half agreenia		
S. Korea	1,000	992	+/- 4.1 pct pts. total sample	+/- 5.8 pct pts. half sample		
UAE	1,000	949	+/- 4.2 pct pts. total sample	+/- 5.9 pct pts. half sample		
UK	1,000	1,002	1/ 4.1 pet pte total comple	1/ 5 9 not nto half cample		
U.S.	1,000	984	+/- 4.1 pct pts. total sample	+/- 5.8 pct pts. half sample		

<sup>1.</sup> Data reported on slides is weighted to the same total base size to ensure each market has an equal effect on the global total. Some questions were asked of only half of the sample. Please refer to the footnotes on each slide for details.



<sup>2.</sup> Margin of error is calculated on the unweighted sample sizes collected, at the 99% confidence level.

<sup>3.</sup> All data collected in China is from the mainland. Regions of Greater China were not surveyed.

<sup>4.</sup> There were additional quotas on nationality in Saudi Arabia and the UAE, and ethnicity in the UK and U.S.

2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel

## **Survey Languages Used and Internet Penetration by Country**

	Languages	Internet Penetration*
Global	-	83%
Brazil	Portuguese	83%
Canada	Localized English, Canadian French	93%
China	Simplified Chinese	70%
France	French	92%
Germany	German	94%
India	Localized English	60%
Japan	Japanese	93%

	Languages	Internet Penetration*
Mexico	Localized Spanish	77%
Nigeria	Localized English	68%
Saudi Arabia	Localized English, Arabic	89%
S. Africa	Localized English, Afrikaans	63%
S. Korea	Korean	97%
UAE	Localized English, Arabic	100%
UK	Localized English	95%
U.S.	English, Localized Spanish	94%



# Appendix: Full Question Text



2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel Full Text for Answer Choices Abbreviated

# Personal and Societal Threats Heighten Consumer Vulnerability

PERS\_EMO. How much do you worry about each of the following? Please select one response for each.

Shortened	Full
Climate change	Climate change leading to drought, rising sea levels and other natural disasters
Inflation	Your pay increases not keeping up with the inflation rate causing you to lose ground financially
Global conflict	International conflicts escalating into nuclear war
Misinformation	Being able to find trustworthy information about important issues
Rights and freedoms	Losing some of the rights and freedoms you have as a citizen of this country
Polarization	Political polarization: the inability of people on opposing sides of societal issues to get along with each other, and work together to solve the problems your country is facing
My health	Your physical health



#### We Place More Value on Brands That Address Our Vulnerabilities

ATTRACT. You are about to see a series of two choices. Please pick the one that better describes the type of brands that you are more attracted to, or that you find more appealing, these days. *Please select only one of the two options given.* 

Shortened	Full
Brands that increase my sense of safety and security	Brands that increase my sense of safety and security
Brands that spark my sense of adventure and thrill-seeking	Brands that spark my sense of adventure and thrill-seeking, and show the energizing effect of risk-taking



2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel Full Text for Answer Choices Abbreviated

# We Are Putting Brands Under More Scrutiny; We Are More Concerned About a Brand's Impact

MKT\_BEV\_CHG. Given all that has happened in the past year, how, if at all, have you changed as a shopper when it comes to each of the dimensions listed below? Please use the slider to indicate where you fall between the two extreme end points of each scale.

Shortened	Full
More price conscious	I am a lot more price-conscious
Doing more research before I buy	I am doing much more thorough research before I buy a new brand or product
Making fewer impulse purchases	I am making far fewer impulse purchases than I used to
Health impact	I am far more concerned about how healthy the products I buy are
Environmental impact	I am much more concerned about the environmental impact of the products I buy



2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel Full Text for Answer Choices Abbreviated

### Gen Z Heightens Expectations for Brands to Show Their Values

Q17. Please indicate how much you agree or disagree with the following statements. Please select one response for each.

Shortened Fu	Shortened		Ful
--------------	-----------	--	-----

Brands should make it easier to see their values when I am about to make a purchase

Brands should make it easier for me to see what their values and positions on important issues are when I am about to make a purchase

BRD\_SILENT. If a brand does not mention in its advertising or public communications the things it is doing to address issues like climate change, increasing diversity within its organization, equity and racial justice, or retraining workers who lose their jobs due to automation, which of the following are you most likely to assume is true? *Please select one response*.

#### Shortened Full

If a brand doesn't communicate its actions to address societal issues, I assume it is doing nothing or hiding something

The brand is ignoring these issues and so has nothing to talk about

The brand has something negative to hide regarding what it is doing in these areas and is trying to avoid the topic



2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel Full Text for Answer Choices Abbreviated

# Gen Z Transforms How Consumers Buy Products and Interact With Brands; Gen Z Transforms Consumer Expectations for How Brands Do Business

KID\_INFLU. To what degree, if any, would you say that the following things about you and your behavior today have been influenced by teenagers and college-aged people? *Please select one response for each.* 

Shortened	Full
How I buy online and through apps	Your use of web sites and apps to make purchases
How I give brands negative feedback	How you communicate your dissatisfaction to a brand
How and where I talk about brands	Where and how you talk about brands with other people
How I connect with brands on social	How you interact with brands on social media
A product's environmental friendliness	The level of environmental friendliness you demand from the products you use
The diversity in a brand's advertising	The amount of ethnic and lifestyle diversity you expect to see in a brand's advertising
Employee diversity	What you expect from companies when it comes to increasing ethnic and gender diversity among its employees and within its management team



2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel Full Text for Answer Choices Abbreviated

### Gen Z Transforms How Consumers Buy Products and Interact With Brands

ATT\_ARC. Think about the types of things that attract you to a brand and turn you into a loyal, long-term customer. Do you uncover or discover most of those things before you buy the brand for the first time, just after you buy it for the first time and begin using it, or do they tend to come to light slowly over time as you use and buy the brand repeatedly? *Please select one response.* 

Shortened	Full
I uncover things that attract me and make me loyal to a brand after my first purchase	Just after I buy it for the first time and start using it Slowly over time after repeated purchase and use

ATTRACT\_RES[#]. Thinking about those things you just indicated were very or extremely important attributes of a brand or of a company that owns a brand, which of the following best describes your behavior? *Please select one response.* 

Shortened	Full
I do most of my brand research after I buy	I actively research most or all of these things and determine if they are true about a brand after I buy it and determine that I like it but before I become a regular purchaser or user of the brand



2023 Edelman Trust Barometer Special Report: The Collapse of the Purchase Funnel Full Text for Answer Choices Abbreviated

### **Consumers Want Ongoing Engagement With Brands**

INT\_PUR. Why do you engage in these direct interactions with brands? Pick all that apply.

Shortened	Full
Evaluate a brand beyond its product	They are an opportunity to get to know a brand better. A way that I can evaluate a brand beyond just examining its product specifications or doing online research.
Save money with discounts	They offer me opportunities to save money by earning a discount, promo code, or a free product
Gather information and learn things	They are opportunities for information and idea gathering. I often learn interesting and valuable things.



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### Brand Engagement Builds Trust in the Product and the Brand

INT\_IMP\_TRST. How useful are these direct brand interactions in establishing or reinforcing whether each of the following is true about a brand? *Please* select one response for each.

Shortened	Full
Competent performs to my expectations	The brand will perform up to your expectations: The brand is able to fulfill the task you need it for. It will deliver the results it promises.
Ethical treats customers and employees fairly, attempts to do good in the world	The company that owns or makes the brand is ethical: It treats customers and employees fairly. It honors its commitments to address societal issues. It is attempting to do good in the world.
Relevant fits my lifestyle and identity	The brand fits your lifestyle and is compatible with how you see yourself: It is relevant to you, your interests, or your cultural heritage. It accurately represents who you are as a person.



### Consumers Reward Brands They Trust With Purchase, Loyalty, and Advocacy

TRUST\_KPI. What are you more likely to do on behalf of a brand that you fully trust versus one that you DO NOT fully trust? Pick all that apply.

Shortened	Full
Buy new products the brand introduces	Buy new products or services the fully trusted brand introduces
Buy the brand even if it is not as cheap	Buy the fully trusted brand even if it is not as cheap as some of my other options
Stay loyal and/or stick with it despite a mistake	Stay loyal to the fully trusted brand, and not be actively shopping around for another brand that I might like better  Stick with the fully trusted brand even if it makes a mistake or something goes wrong
Recommend it to others	Recommend the fully trusted brand to other people



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# Consumers More Likely to Buy Brands That Take Action; Bi-partisan Consensus for Brands to Act

RISK. If a brand were to publicly support and demonstrate a commitment to each of the following, how would that impact your likelihood of buying or using that brand? *Please select one response for each.* 

Shortened	Full
Improving healthcare access	Improving access to healthcare
Addressing climate change	Taking actions to combat climate change and environmental degradation
Ending racism	Ending racism and racial inequality
Promoting gender equality	Promoting gender equality
Retraining workers	Retraining their workers who have lost their jobs due to robots or Artificial Intelligence
Combatting misinformation	Protecting the independence of the media and actively combatting misinformation, fake news and outright lies
Protecting LGBTQ+ rights	Expanding and protecting LGBTQ+ rights



# **Top Sources for Building Awareness and Brand Trust**

BRD\_CHNL1. Among the sources of information listed below, select the one that best fits each of the following descriptions. *Please select one response* for each.

Shortened	Full
Brand comms	A direct communication (e.g., post, blog, email, IM, text) from the brand itself The brand's advertising
Media	The news media  Special interest media (e.g., media that focuses on things like hobbies, specific topics like technology or automobiles, or lifestyle topics like home or pets or travel)
Search	Search or search engines
My own experience	My own direct, personal experiences or interactions with the brand or product
Customer reviews	Customer/user reviews posted online



### **Both Expert and Everyday Voices Make Credible Brand Ambassadors**

ABILITY\_SPK\_A. If a brand were to use each of the following as their spokesperson/brand ambassador, how credible or believable would you consider them to be? *Please select one response for each.* 

Shortened	Full
Scientist/academic expert	A scientist or academic expert
Person like myself	A person like yourself who regularly uses the brand
Brand technical expert	A technical expert who works for the brand
Regular employee	A regular employee of the brand



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#### When Brands Lack Relevance or Authenticity, Consumers Disengage

INT\_WRG. When a brand's attempt to engage or interact with you goes wrong, what are the most common reasons why? Pick all that apply.

Shortened	Full
Lack relevance	What they do is not relevant to me  They are exploitative. The brand gets all of the benefit and value from the interaction while I get nothing out of it  They are not being inclusive. Certain groups of people are left out or even disrespected.  What they do is intrusive. They come uninvited and disrupt what I am currently doing.  Unwanted follow-up. After an interaction I am flooded with emails, texts, and other unwanted communications from the brand.
Lack authenticity	It is not well done. What they do or offer is not fresh, fun, or interesting.  What they do is out of character with the brand. They are trying to be something they are not.  What they do is out of touch with today's culture. It is inappropriate or out of sync with what is happening in the culture and the world around them.



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#### **Brands Must Show They Will Hold Themselves Accountable**

TRST\_BUILD. How effective would each of the following be in building or increasing your trust in a brand? *Please select one response for each.* 

Shortened	Full
Owning its mistakes	Owning its mistakes: Admitting and making up for its mistakes and unethical behavior while punishing the wrong-doers
Transparency about its climate impact, supply chain, employee diversity	Transparency: Fully disclosing things like data regarding its environmental and climate impact, details regarding where and how it gets its parts and materials, and information regarding how diverse its workforce is
Working with government to develop regulations	Cooperating with regulators: Working with government to develop appropriate and meaningful regulations for their industry instead of trying to fight against or block regulation
Being culturally relevant	Being culturally relevant: Authentically reflecting today's culture and being current with today's cultural trends
Inspiring advocacy among people I trust	Inspiring support and advocacy among people you trust: Getting people who you trust to vouch for, and speak up in support of the brand
Developing an emotional connection with me	Developing an emotional connection with you: Putting in the time and effort to connect with you on an emotional level



#### **Image Credits**

#### Cover/Slide 1

#### The Collapse of the Purchase Funnel

Portrait of confident young woman over white background - stock photo: Maskot via Getty Images

#### Slide 3

#### Personal and Societal Threats Heighten Consumer Vulnerability

- 1. A police officer in uniform, taking pictures on his cell phone. Egor Myznik via Unsplash.
- 2. George Floyd Matters sign. Chris Henry via Unsplash.
- **3.** A crowd of people holding up signs (STOP WAR) and cell phones. *Nati Melnychuk* via *Unsplash*.
- **4.** Global Coronavirus infections BBC news. Siora Photography via Unsplash.
- **5.** A foggy city skyline with the sun in the distance. Ahmer Kalam via Unsplash.
- 6. Fireman looking at fire. Jay Heike via Unsplash.
- **7. Empty shelves during Coronavirus**. Wesley Tingey via Unsplash.
- 8. PAKISTAN-WEATHER-FLOODS-CLIMATE: AAMIR QURESHI/AFP via Getty Images.
- **9. Checking the bill stock photo:** LordHenriVoton via Getty Images.
- 10. Protest At Ofgem HQ Over Fuel Bills: Guy Smallman/Getty Images

#### Slide 4

#### **Consumer Vulnerability Changes the Business of Brands**

African American man shopping in grocery store - stock photo: Erik Isakson via Getty Images

#### Slide 10

#### Gen Z Transforms How and Why We Buy

Midsection of teenager using phone while sitting with friends by cobbled street - stock photo: Maskot via Getty Images

#### Slide 15

#### The Collapse of the Purchase Funnel

Mother working from home in residential kitchen with family in background - stock photo: MoMo Productions via Getty Images

#### Slide 22

#### The New Paradigm for Building Brands

Friends buying vases at a garden center - stock photo: FG Trade via Getty Images

